

2 May 2012

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Companies Announcement Office Australian Securities Exchange

**Dear Sirs** 

#### For Release to Market

Transpacific Industries Group Ltd (TPI) enclose a copy of the presentation to be given by the Chief Executive Officer, Kevin Campbell, at the Macquarie Australia conference on 2 May 2013.

Yours sincerely

Kellie Smith

Kellie Smith Company Secretary

# Macquarie Australia Conference Presentation 2 May 2013

TRANSPACIFIC

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# Kevin Campbell Chief Executive Officer



Please DRIVE SAFELY

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# Agenda

# . Safety Moment

- 2. Company Overview
- . Rejuvenating Transpacific

# . Closing

#### **1. Safety Moment**



### 2. Company Overview



Transpacific is Australia and New Zealand's leading waste management business, operating a national network of unique collection, processing and landfill assets

$\bigcirc$	
	Transpacific
	Revenue
(D)	Facilities
LS (	
	Staff
	Fleet

ranspacific profile			
Revenue	•	\$2.3 billion pa across 380 locations	A
Facilities		12 owned and operating landfills	2
		48 resource recovery centres	*
	•	56 industrial treatment and disposal facilities	· · · · ·
Staff		Greater than 6,500	Divisio
Fleet	•	Greater than 5,500 vehicles	→ Tran ▲ Clea ■ Tran ■ Com



# **Operating Divisions**



# **Competitive Advantages**

Market position	Transpacific's businesses hold leading market positions in their respective segments
Comprehensive Drange of services	<ul> <li>Fully integrated waste management and industrial cleaning solution</li> <li>Leverage cross-selling across divisions</li> </ul>
Unique assets and intellectual property	<ul> <li>Leading provider of a broad range of critical services</li> <li>Significant internally generated IP utilised in operations</li> </ul>
Benefits of scale	<ul> <li>Network efficiency and reduced operating costs</li> <li>Broad network to deliver nationwide service across Australia and New Zealand</li> <li>Existing licences, landfills, transfer stations and processing infrastructure in place</li> </ul>

#### **3.** Rejuvenating Transpacific



# We are rejuvenating Transpacific

Turning 60+ acquisitions made over the past decade and transforming the Company into a cohesive, efficient business and the leading waste management company across Australia and New Zealand



# **Management bench strength**

# Strengthened operational management

- > Appointment of Nick Clark as Managing Director of Cleanaway
- Appointment of Divisional Chief Financial Officers in Cleanaway, Industrials and New Zealand

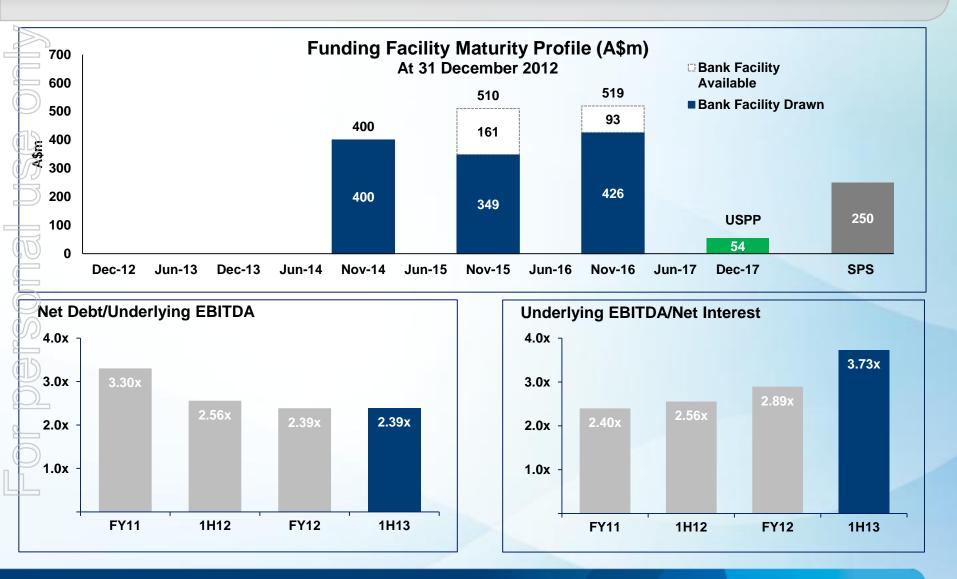
### Considerable changes at Corporate management level

Management is continuing to assess opportunities for further streamlining and simplification

# **Fixing the balance sheet**

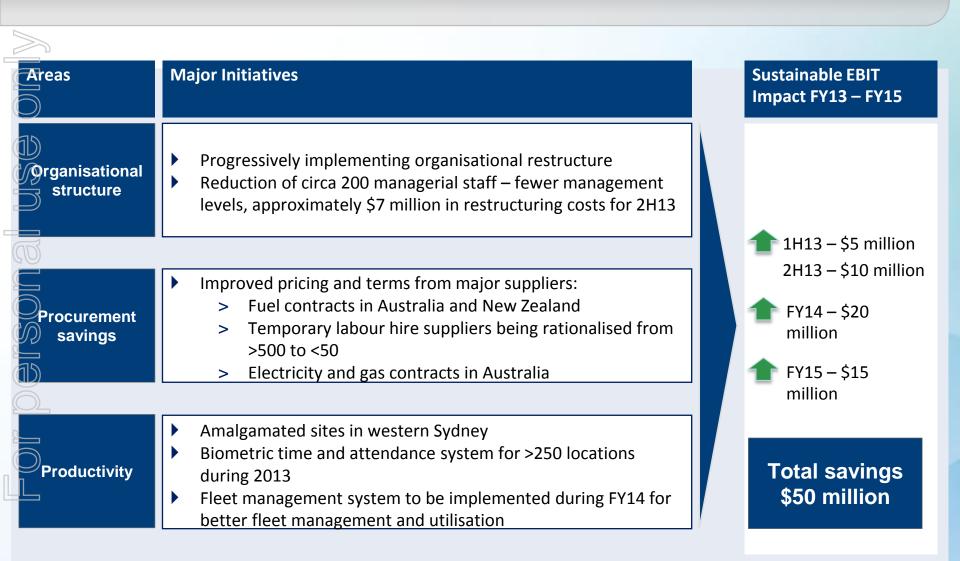
- Following the 2011 refinancing and further debt reduction the balance sheet is much stronger
- Debt levels continue to reduce
- On track for >\$25 million reduction in net interest expense in FY13 and further savings in FY14

# Fixing the balance sheet (cont'd)



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# **Efficiency programs and cost reductions**



# **Divestment program**

Successfully divested a number of non-core assets and properties

- > Majority of the Manufacturing assets
- > Smaller non-core businesses
- > Surplus properties
- Proceeds from the divestment program will total ~\$25 million in FY13
- Further non-core assets will be divested in FY14

# **Targeting new revenue streams**

Revenue from resource related areas continues to increase

- > Karratha/Pilbara region of North Western Australia
- > Surat and Gladstone/Bowen Basin in Queensland

Other revenue opportunities continually being assessed

# In closing

The rejuvenation is continuing

Financial position is stronger

Great assets and a management team committed to delivering improved returns from those assets

> Focused on cost, efficiencies and market opportunities

Debt reduction continues

As in the first half, market conditions remain tough